

# BOARD OF TRUSTEES

## Public Meeting Agenda

**HARRISHEALTH**  
SYSTEM

**Thursday, August 25, 2022  
8:00 A.M.**

### **BOARD ROOM**

**4800 Fournace Place, Bellaire, TX 77401**

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

**\*Notice: Some Board Members may participate by videoconference.**

### **Mission**

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## **AGENDA**

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|--|--------------------------|---------------|
| <b>I. Call to Order and Record of Attendance</b>   | <b>Dr. Arthur Bracey</b> | <b>2 min</b>  |
| <b>II. Approval of the Minutes of Previous Meeting</b>   | <b>Dr. Arthur Bracey</b> | <b>2 min</b>  |
| <ul style="list-style-type: none"><li>• Special Called Board Meeting – July 28, 2022</li></ul>   |                          |               |
| <b>III. Announcements / Special Presentations</b>  | <b>Dr. Arthur Bracey</b> | <b>20 min</b> |
| <b>A. CEO Report Including Special Announcements – <i>Dr. Esmaeil Porsa</i></b> (15 min)   |                          |               |
| <ul style="list-style-type: none"><li>• Population Health Team Received the Prestigious 2022 Gage Award for Population Health from America's Essential Hospitals for our Community Health Worker Home Visit Program</li><li>• Town Hall Meeting</li></ul>  |                          |               |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements (5 min)   |                          |               |
| <ul style="list-style-type: none"><li>• Introduction of New Harris Health Board Member, Ms. Barbie Robinson</li></ul>  |                          |               |
| <b>IV. Public Comment</b>  | <b>Dr. Arthur Bracey</b> | <b>3 min</b>  |
| <b>V. Executive Session</b>  | <b>Dr. Arthur Bracey</b> | <b>10 min</b> |
| <b>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</b> (10 min) |                          |               |
| <b>– <i>Dr. Steven Brass, Dr. Yashwant Chathampally and Dr. John Foringer</i></b>  |                          |               |

<b>VI. Reconvene to Open Meeting</b>	<b>Dr. Arthur Bracey</b>	<b>1 min</b>
<b>VII. General Action Item(s)</b>	<b>Dr. Arthur Bracey</b>	<b>8 min</b>
<b>A. General Action Item(s) Related to Quality: Medical Staff</b>		<i>(4 min)</i>
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – <b>Dr. John Foringer</b>		<i>2 min</i>
<b>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</b>		<i>(4 min)</i>
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – <b>Dr. Otis Ekins</b>		<i>2 min</i>
2. Consideration of Approval of Revisions to Correctional Health Medical Staff Bylaws – <b>Dr. Otis Ekins and Dr. Steven Brass</b>		<i>2 min</i>
<b>VIII. Harris Health System Budget Approval</b>		<b>10 min</b>
<b>A. Consideration of Approval of the Proposed Harris Health System Fiscal Year 2023 Operating and Capital Budget – Ms. Victoria Nikitin</b>		
<b>IX. New Items for Board Consideration</b>	<b>Dr. Arthur Bracey</b>	<b>6 min</b>
<b>A. Consideration of Approval of Appointment of Harris Health Board Member, Dr. Andrea Caracostis, to the Joint Conference Committee of the Harris Health Board of Trustees – Board of Trustees</b>		<i>(2 min)</i>
<b>B. Consideration of Approval of Appointment of Harris Health Board Member, Dr. Ewan Johnson, to the Quality Committee of the Harris Health Board of Trustees – Board of Trustees</b>		<i>(2 min)</i>
<b>C. Consideration of Approval of Appointment of Harris Health Board Member, Ms. Jennifer Tijerina, to the Board of the Harris County Hospital District Foundation – Board of Trustees</b>		<i>(2 min)</i>
<b>X. Strategic Discussion</b>	<b>Dr. Arthur Bracey</b>	<b>55 min</b>
<b>A. Harris Health System Strategic Plan Initiatives</b>		
1. Update Regarding Harris Health System’s Patient Experience – <b>Dr. Jackie Brock and Mr. David Riddle</b> [Strategic Pillar 2: People]		<i>(10 min)</i>
2. Bi-annual Update Regarding the Status of the Harris Health System Human Resources (HR) Program – <b>Mr. Omar Reid</b> [Strategic Pillar 2: People]		<i>(10 min)</i>
3. Presentation Regarding Harris Health and Community Health Choice Collaboration – <b>Dr. Esmaeil Porsa and Ms. Lisa Wright</b> [Strategic Pillar 4: Population Health Management]		<i>(10 min)</i>

4. Update Regarding ACS Clinic Strategic Plan and Delegation of Authority to Administration to Make Necessary Amendments to Medical School Agreements between Harris Health System and Baylor College of Medicine to Reflect the Closure of School Based Clinics and Transition of Services

– **Dr. Jennifer Small**

[Strategic Pillar 5: Infrastructure Optimization]

(10 min)

5. Presentation Regarding Diversity, Equity and Inclusion (DE&I), MWBE Program Updates and Consideration of Approval of the Addition of DE&I as the Sixth Pillar of the Harris Health 2021-2025 Strategic Plan

– **Dr. Jobi Martinez and Mr. Michael Hill**

[Proposed Strategic Pillar 6: Diversity, Equity and Inclusion]

(15 min)

## XI. Consent Agenda Items

Dr. Arthur Bracey 5 min

### A. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A76) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**  
(See Attached Expenditure Summary: August 25, 2022)

### B. Consent Committee Approval Recommendations

1. Consideration of Approval to Amend the Lease with Petereit Investments for the Squatty Lyons Health Center located at 1712 First Street, Humble, Texas 77338 – **Mr. David Attard**
2. Consideration of Acceptance of the Harris Health System May 2022 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin**
3. Consideration of Acceptance of the Harris Health System First Quarter Fiscal 2022 Investment Report – **Ms. Victoria Nikitin**
4. Consideration of Acceptance of the Harris Health System Second Quarter Calendar Year 2022 Pension Plan Report – **Ms. Victoria Nikitin**

### C. Consent Grant Agreement Recommendations

1. Consideration of Approval of Grant Agreement Recommendations (Items C1 through C2)  
– **Mr. Theo Franklin, Mr. Jeffrey Baker and Dr. Jennifer Small**  
(See Attached Expenditure Summary: August 25, 2022)

### D. Consent Reports and Updates to Board

1. Harris Health System June and July Financial Reports Subject to Audit  
– **Ms. Victoria Nikitin**
2. Update Regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance [Part 1 of 2: Accountability] – **Dr. Jackie Brock**

3. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**
4. Update Regarding the ASC at LBJ Status Report  
– **Dr. Scott Perry and Mr. Matthew Reeder**
5. Update Regarding the Riverside Dialysis Center Status Report  
– **Dr. Scott Perry and Mr. Matthew Reeder**
6. Harris Health System Council-At-Large June 13, 2022 Meeting Minutes  
– **Mr. Louis Smith**

*{End of Consent Agenda}*

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|--|--------------------------|---------------|
| <b>XII. Item(s) Related to the Health Care for the Homeless Program</b>  | <b>Dr. Arthur Bracey</b> | <b>10 min</b> |
| (7 min)  |                          |               |
| <p><b>A.</b> Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – <b>Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</b></p> <ul style="list-style-type: none"> <li>• HCHP August 2022 Operational Update</li> </ul>  |                          |               |
| (1 min)  |                          |               |
| <p><b>B.</b> Consideration of Approval of HCHP's Revised Form 5A for a Change in Scope; Deleting General Primary Medical Care as a Service Provided Under a "Formal Written Contract" with Baylor College of Medicine<br/>– <b>Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</b></p>   |                          |               |
| (1 min)  |                          |               |
| <p><b>C.</b> Consideration of Approval of Professional Services Agreement between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston for a Term of September 1, 2022 – August 31, 2023 in the Amount of \$176,845.00 to Provide Dental Health Services to Eligible Homeless Individuals through HCHP Mobile Dental Unit<br/>– <b>Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</b></p>  |                          |               |
| (1 min)  |                          |               |
| <p><b>D.</b> Consideration of Approval of Fiscal Year 2022 American Rescue Plan Uniform Data System Patient-Level Notice of Award Submission in the Amount of \$65,500 to Provide One-time Funding for the Purpose of Expanding Analytics and/or Reporting Capacity<br/>– <b>Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</b></p>   |                          |               |
| <b>XIII. Executive Session</b>   | <b>Dr. Arthur Bracey</b> | <b>40 min</b> |
| (15 min)   |                          |               |
| <p><b>B.</b> Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – <b>Board of Trustees</b></p>   |                          |               |
| (10 min)   |                          |               |
| <p><b>C.</b> Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session<br/>– <b>Ms.Carolynn Jones</b></p> |                          |               |

- D.** Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085

(5 min)

– ***Ms. Sara Thomas and Mr. Louis Smith***

- E.** Discussion Related to Duties and Role of Board of Trustees and Board Governance, Including the Texas Open Meetings Act, Pursuant to Tex. Gov't Code Ann. §551.074 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session

(10 min)

– ***Ms. Sara Thomas and Board of Trustees***

**XIV. Reconvene**

**Dr. Arthur Bracey 2 min**

**XV. Adjournment**

**Dr. Arthur Bracey 1 min**