

Thursday, March 24, 2022  
8:00 A.M.

BOARD ROOM  
4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

**\*Notice:** Some Board Members may participate by videoconference

### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

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| I. Call to Order and Record of Attendance  | Dr. Arthur Bracey | 2 min   |
| II. Approval of the Minutes of Previous Meeting  | Dr. Arthur Bracey | 2 min   |
| <ul style="list-style-type: none"><li>Board Meeting – February 24, 2022</li></ul>  |                   |         |
| III. Announcements / Special Presentations   | Dr. Arthur Bracey | 13 min  |
| A. CEO Report Including Updates on COVID-19 and Special Announcements (10 min)   |                   |         |
| – Dr. Esmaeil Porsa  |                   |         |
| [Strategic Pillar 2: People]   |                   |         |
| <ul style="list-style-type: none"><li>Fourth Quarter 2021 Top Providers</li><li>Victoria Nikitin, Named as Executive Vice President and Chief Financial Officer, Effective March 1, 2022</li><li>Omar Reid, Named as Executive Vice President and Chief People Officer, Effective March 13, 2022</li><li>Dr. Ann Barnes, Senior Vice President and Chief Health Officer of Population Health, has been Selected as One of Five Houstonian Honorees by the U.S. Department of Health and Human Services for their Inaugural International Women's Day</li></ul> |                   |         |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements  |                   | (3 min) |
| IV. Public Comment   | Dr. Arthur Bracey | 3 min   |

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| <b>V. Executive Session</b>  | <b>Dr. Arthur Bracey    40 min</b> |
| <p><b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff<br/> <b>– Dr. Steven Brass, Dr. Yashwant Chathampally and Dr. John Foringer</b><br/> <b>[Strategic Pillar 1: Quality and Patient Safety]</b></p> <p style="text-align: right;">(10 min)</p>  |                                    |
| <p><b>B.</b> Report Regarding Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – <b>Dr. Otis Ekins</b><br/> <b>[Strategic Pillar 1: Quality and Patient Safety]</b></p> <p style="text-align: right;">(10 min)</p>   |                                    |
| <p><b>C.</b> Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – <b>Board of Trustees</b></p> <p style="text-align: right;">(20 min)</p>  |                                    |
| <b>VI. Reconvene to Open Meeting</b>   | <b>Dr. Arthur Bracey    2 min</b>  |
| <b>VII. General Action Item(s)</b>   | <b>Dr. Arthur Bracey    6 min</b>  |
| <p><b>A.</b> General Action Item(s) Related to Quality: Medical Staff<br/> <b>[Strategic Pillar 1: Quality and Patient Safety]</b></p> <p>1. Consideration of Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs<br/> <b>– Dr. John Foringer</b></p> <p style="text-align: right;">(2 min)</p> <p>2. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – <b>Dr. John Foringer</b></p> <p style="text-align: right;">(2 min)</p> <p><b>B.</b> General Action Item(s) Related to Quality: Correctional Health Medical Staff<br/> <b>[Strategic Pillar 1: Quality and Patient Safety]</b></p> <p>1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – <b>Dr. Otis Ekins</b></p> <p style="text-align: right;">(2 min)</p> |                                    |
| <b>VIII. Strategic Discussion</b>  | <b>Dr. Arthur Bracey    50 min</b> |
| <p><b>A.</b> Harris Health System Strategic Plan Initiatives</p> <p>1. Presentation Regarding Harris Health's Employee Engagement Results<br/> <b>– Mr. Omar Reid</b><br/> <b>[Strategic Pillar 1: Quality and Patient Safety]</b></p> <p style="text-align: right;">(10 min)</p>  |                                    |

2. Presentation Regarding Harris Health's Medical Staff Engagement Results  
– **Dr. Steven Brass**  
[Strategic Pillar 1: Quality and Patient Safety] (10 min)
3. Update and Discussion Regarding Nursing Recruitment and Retention  
– **Ms. Jackie Brock** (10 min)
4. Presentation Regarding Harris Health's Training Programs Overview  
– **Mr. Omar Reid and Dr. Cleveland Black**  
[Strategic Pillars 1: Quality and Patient Safety & 3: One Harris Health System] (10 min)
5. Presentation and Introduction of HKS, Inc., Regarding Harris Health's Recommendation for Architecture and Engineering Design Services for the LBJ Replacement Hospital Project – **Mr. David Attard and HKS Representatives**  
[Strategic Pillar 5: Infrastructure Optimization] (10 min)

**IX. Consent Agenda Items****Dr. Arthur Bracey 5 min****A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations  
(Items A1 through A51) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**  
(See Attached Expenditure Summary: March 24, 2022)

**B. Consent Items for Board Approval**

1. Consideration of Approval of Council-At-Large Bylaws – **Mr. Louis Smith**
2. Consideration of Approval of Harris Health Nursing Services Bylaws  
– **Dr. Jackie Brock**
3. Consideration of Approval of the Harris Health System Investment Policy  
– **Ms. Victoria Nikitin**
4. Consideration of Approval of an Amendment to the 2017 Harris Health Board Approved Naming Opportunities for the First Floor Renovation of the Ben Taub Hospital Level I Trauma Center, Pursuant to Harris County Hospital District's Policy 2.01 Naming of Hospital District Building, other Facilities, and Entities Policy Statement, for Philanthropic Donors to the HCHD Foundation's Second Capital Campaign – **Mr. Theo Franklin and Mr. Jeff Baker**

**C. Consent Reports and Updates to Board**

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**

**D. Consent Item for Notice**

1. Harris Health System Council-At-Large Meeting Minutes – **Mr. Louis Smith**
  - February 14, 2022

*{End of Consent Agenda}*

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|-----------------------------|--------------------------|---------------|
| <b>X. Executive Session</b> | <b>Dr. Arthur Bracey</b> | <b>45 min</b> |
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- D.** Discussion Regarding Harris Health System Executive Compensation, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – **Mr. Omar Reid** (10 min)
- E.** Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085 (10 min)  
– **Ms. Sara Thomas, Mr. Louis Smith and Mr. Michael Hill**  
[Strategic Pillar 3: One Harris Health System]
- F.** Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas** (20 min)
- G.** Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session – **Ms.Carolynn Jones** (5 min)  
[Strategic Pillar 1: Quality and Patient Safety]
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| <b>XI. Reconvene</b> | <b>Dr. Arthur Bracey</b> | <b>2 min</b> |
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| <b>XII. Item(s) Related to the Health Care For the Homeless Program</b> | <b>Dr. Arthur Bracey</b> | <b>10 min</b> |
|---|--------------------------|---------------|
- [Strategic Pillar 1: Quality and Patient Safety]
- A.** Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- HCHP March 2022 Operational Update
- B.** Consideration of Approval of the HCHP Fourth Quarter Budget Report – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- C.** Consideration of Approval of the HCHP Fourth Quarter Patient Satisfaction Report – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- D.** Consideration of Approval of the 2022 HCHP Sliding Fee Scale – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- E.** Consideration of Approval of the 2022 HCHP Quality Management Plan – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- F.** Consideration of Approval of the 2021 Service Area Competition Application – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**

**XIII. Item(s) Related to Ambulatory Surgical Center at LBJ Governing**

**10 min**

**A.** Consideration of Approval of the Ambulatory Surgical Center at LBJ Governing Body Bylaws – ***Board of Trustees***

*(5 min)*

**B.** Consideration of Approval to Appoint Board of Trustee Member to the Ambulatory Surgical Center at LBJ Governing Body – ***Board of Trustees***

*(5 min)*

- One (1) Board Member Appointments:
  1. Ms. Jennifer Tijerina

**XIV. Adjournment**

**Dr. Arthur Bracey 1 min**