

BOARD OF TRUSTEES**Special Called Board Meeting and Budget Workshop**

Thursday, December 9, 2021
9:00 A.M.

BOARD ROOM
4800 Fournace Place, Bellaire, Texas 77401

This meeting may be viewed online: <http://harrishealthtx.swagit.com/live>

Notice: Some Board Members may participate by videoconference.

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

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| I. Call to Order and Record of Attendance | Dr. Arthur Bracey 3 min |
| II. Announcements / Special Presentations | Dr. Arthur Bracey 10 min |
| A. Board Member Recognition <i>Dr. Arthur Bracey, Board Chair, will Recognize Ms. Anne Clutterbuck for her Years of Service to the Harris Health System Board of Trustees</i> | |
| B. Special Announcement <i>Dr. Arthur Bracey, Board Chair, will Recognize Dr. Kimberly Monday for the Donation of a Red Oak Tree for Planting at the LBJ Hospital Entrance</i> | |
| III. Public Comment | Dr. Arthur Bracey 5 min |
| IV. Health System Hospital Comparisons: Tax and Operating Information
– <i>Mr. Michael Norby and Ms. Victoria Nikitin</i>
[Strategic Pillar 3: One Harris Health System] | 10 min |
| V. Review and Discussion Regarding the Proposed Harris Health System Stub Year and Fiscal Year 2023 Operating and Capital Budget
– <i>Mr. Michael Norby, Ms. Victoria Nikitin, and Ms. Alison Perez</i>
[Strategic Pillar 3: One Harris Health System] | 60 min |
| VI. Adjournment | Dr. Arthur Bracey 2 min |