

BOARD OF TRUSTEES

Public Meeting Agenda

HARRISHEALTH
SYSTEM

**Thursday, December 2, 2021
8:00 A.M.**

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

***Notice: Some Board Members may participate by videoconference**

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

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|---|--------------------------|-----------------|
| I. Call to Order and Record of Attendance | Dr. Arthur Bracey | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Arthur Bracey | 2 min |
| <ul style="list-style-type: none">• Board Meeting – October 28, 2021• Special Called Board Meeting – November 3, 2021• Special Called Board Meeting – November 11, 2021 | | |
| III. Announcements / Special Presentations | Dr. Arthur Bracey | 15 min |
| A. Special Announcement <i>Dr. Arthur Bracey</i> , will Recognize Good Catch Recipient
[Strategic Pillars 1: Quality and Patient Safety] | | <i>(3 min)</i> |
| B. CEO Report Including Updates on COVID-19 and Special Announcements | | <i>(10 min)</i> |
| C. Board Member Announcements Regarding Board Member Advocacy and
Community Engagements | | <i>(2 min)</i> |
| IV. Public Comment | Dr. Arthur Bracey | 5 min |
| V. Consent Agenda Items | Dr. Arthur Bracey | 5 min |
| A. Consent Recommended Committee Approvals | | |
| 1. Consideration of Approval of the Amendments to the 2010 and 2016 Revenue
Bond Orders in Conjunction with Fiscal Year Change – Ms. Victoria Nikitin | | |
| B. Consent Affiliation Agreements | | |
| 1. Consideration of Approval of Affiliation Agreements (Items B1 through B8)
– Mr. Omar Reid
(See Attached Affiliation Agreement Summary: December 2, 2021) | | |
| C. Consent Grant Agreement | | |
| 1. Consideration of Approval of Grant Agreement (Item C1)
– Dr. Maureen Padilla and Ms. Pamela Russell
(See Attached Grant Agreement Summary: December 2, 2021) | | |

D. New Consent Items for Approval

1. Consideration of Approval to Utilize the Construction Manager at Risk (CMAR) Delivery Method for the Construction of the Lyndon B. Johnson Replacement Hospital Project – **Mr. David Attard**
2. Consideration of Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund in January 2022 – **Ms. Victoria Nikitin**

E. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A66) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**
(See Attached Expenditure Summary: December 2, 2021)

F. Consent Reports to Board of Trustees

1. Harris Health System October 2021 Financial Reports Subject to Audit – **Ms. Victoria Nikitin**
2. Third Quarter 2021 NAIC Filings for Community Health Choice, Inc. and Community Health Choice, Texas – **Ms. Lisa Wright, Community Health Choice**
3. Ambulatory Surgical Center at LBJ Status Report – **Dr. Jennifer Small and Mr. Matthew Reeder**
4. Riverside Dialysis Status Report – **Dr. Jennifer Small and Mr. Matthew Reeder**

*{End of Consent Agenda}***VI. New Items for Board Consideration****Dr. Arthur Bracey 5 min**

- A. Consideration of Approval of Standing 2022 Committees and Appointment of Committee Members – **Dr. Arthur Bracey**

VII. General Action Items**Dr. Arthur Bracey 16 min****A. Item(s) Related to Quality Committee****[Strategic Pillar 1: Quality and Patient Safety]**

1. Consideration of Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs – **Dr. John Foringer** (2 min)
2. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – **Dr. John Foringer** (2 min)
3. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance – Part 2 of 2 [Accountability] – **Dr. Jackie Brock** (10 min)

B. Item(s) Related to Budget and Finance Committee

1. Consideration of Acceptance of the Harris Health System Third Quarter Pension Report as of September 2021 – **Ms. Victoria Nikitin** (2 min)

VIII. Strategic Discussion**Dr. Arthur Bracey 50 min****A. Harris Health System Legislative Initiatives**

1. Update, Discussion and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System (10 min)
– **Mr. R. King Hillier**

B. Harris Health System Strategic Plan Initiatives

1. Quality & Patient Safety Presentation – **Dr. Steven Brass and Dr. Jackie Brock** (25 min)
[Strategic Pillar 1: Quality & Patient Safety]
2. Outpatient Specialty Care Presentation (5 min)
– **Dr. Jennifer Small and Ms. Stephanie Ramirez**
[Strategic Pillar 4: Population Health Management]

- C. Update and Discussion Regarding Nursing Recruitment and Retention (10 min)
– **Dr. Jackie Brock**

IX. Item(s) Related to Ambulatory Surgical Center at LBJ Governing Body**Dr. Arthur Bracey 2 min**

- A. Consideration of Approval to Replace Executive Leadership to the Ambulatory Surgical Center at LBJ Governing Body – **Board of Trustees**
 1. One (1) Harris Health Executive Appointment:
 - Dr. Glorimar Medina in Place of Ms. Victoria Nikitin

X. Item(s) Related to the Health Care For the Homeless Program**Dr. Arthur Bracey 10 min**

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
 - HCHP December 2021 Operation Update
- B. Consideration of Approval of Eight (8) Continuation Agreements Between Harris County Hospital District d/b/a Harris Health System and:
 1. Harmony House - 602 Girard St., Houston, TX 77007
 2. Jackson Hinds Gardens - 607 Thornton Rd., Houston, TX 77018
 3. Lord of the Streets - 3401 Fannin St., Houston, TX 77004
 4. Open Door Mission - 5803 Harrisburg Blvd., Houston, TX 77011
 5. The Salvation Army Adult Rehabilitation Center - 2118 Washington Ave., Houston, TX 77007
 6. The Salvation Army Family Residence - 1603 McGowen St., Houston, TX 77004
 7. Star of Hope Cornerstone Community - 2575 Reed Rd., Houston, TX 77051
 8. Star of Hope Men's Development Center - 1811 Ruiz St., Houston, TX 77003

XI. Executive Session**Dr. Arthur Bracey 75 min**

- A.** Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Discussion Regarding Credentialing Changes for Members of the Harris Health System Medical Staff

(5 min)– **Dr. Steven Brass and Dr. Yashwant Chathampally****[Strategic Pillar 1: Quality and Patient Safety]**

- B.** Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Including Possible Action Regarding this Matter Upon Return to Open Session

(5 min)– **Ms.Carolynn Jones****[Strategic Pillars 1: Quality and Patient Safety & 3: One Harris Health System]**

- C.** Consultation with Attorney regarding collaborative opportunities with The University of Texas M.D. Anderson Cancer Center pursuant to Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.072, Tex. Gov't Code Ann. §551.085 and possible action upon return to open session, including authorizing Harris Health Administration to continue negotiations of applicable transactions with The University of Texas M.D. Anderson Cancer Center related to expansion of cancer care services pursuant to terms discussed in Executive Session

(20 min)– **Ms. Sara Thomas, Mr. Louis Smith and Mr. Michael Hill**

- D.** Discussion Regarding Correctional Health, Pursuant to Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.085 and Possible Action Regarding this Matter Upon Return to Open Session – **Mr. Michael Hill and Ms. Sara Thomas**

(15 min)

- E.** Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071 and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas**

(10 min)

- F.** Consultation with Attorney Regarding Qui Tam Litigation Matters Pursuant to Tex. Gov't Code Ann. §551.071 and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas**

(10 min)

- G.** Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074 and Possible Action Regarding this Matter Upon Return to Open Session – **Board of Trustees and Mr. James Orlikoff**

*(10 min)***XII. Reconvene****Dr. Arthur Bracey 2 min****XIII. Adjournment****Dr. Arthur Bracey 1 min**