

# BOARD OF TRUSTEES

## Public Meeting Agenda

**HARRISHEALTH**  
SYSTEM

**Thursday, August 26, 2021**  
**8:00 A.M.**

This meeting will be by videoconference. Per temporary meeting suspension rules issued by Governor Greg Abbott due to the COVID-19 pandemic, the meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

If you have signed up for [public comment](#), a link will be provided to you.

### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

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|--|---|---------------|
| <b>I. Call to Order and Record of Attendance</b>   | <b>Dr. Arthur Bracey</b>                                  | <b>1 min</b>  |
| <b>II. Approval of the Minutes of Previous Meeting</b>   | <b>Dr. Arthur Bracey</b>                                  | <b>2 min</b>  |
| <ul style="list-style-type: none"><li>• Board Meeting – June 24, 2021</li><li>• Special Called Board Meeting – July 22, 2021</li><li>• Special Called Board Meeting – August 13, 2021</li></ul>  |   |               |
| <b>III. Announcements / Special Presentations</b>  | <b>Dr. Arthur Bracey</b>                                  | <b>32 min</b> |
| <b>A. Consideration of Approval of a Board Resolution Naming the Board of Trustees Executive Conference Room Located on the First Floor of Fournace Place in Honor of Mr. Elvin Franklin Jr. – <i>Mr. Lawrence Finder</i></b> (10 min)   |   |               |
| <b>B. CEO Report Including Updates on COVID-19, FDA Approved Vaccinations and Mandating Vaccines, and Special Announcements</b> (15 min)   |   |               |
| [Strategic Pillar 2: People]   |   |               |
| <ul style="list-style-type: none"><li>• Arnelia Pierson, Family Nurse Practitioner, Named as Second Quarter 2021 Top Provider</li><li>• Shajaunda Walker, Family Nurse Practitioner, Named as Second Quarter 2021 Top Provider</li><li>• Dr. John Saunders, Named as Second Quarter 2021 Top Provider</li><li>• Mr. Joseph Aremu, Named as Administrative Director of Hospital Operations, LBJ Hospital</li><li>• Dr. Steven Brass, Named as Chief Medical Executive, Effective August 29, 2021</li><li>• Dr. Ann Barnes, Named as Chief Health Officer, Effective August 29, 2021</li></ul> |   |               |
| <b>C. Board Member Announcements</b>   | Regarding Board Member Advocacy and Community Engagements | (2 min)       |
| <b>IV. Public Comment</b>  | <b>Dr. Arthur Bracey</b>                                  | <b>5 min</b>  |
| <b>V. Consent Agenda Items</b>   | <b>Dr. Arthur Bracey</b>                                  | <b>5 min</b>  |
| <b>A. Recommended Committee Approvals</b>  |   |               |

1. Consideration of Approval to Appoint Mr. Terry Elliott, Administrative Director, Facilities Management, to the Public Power Pool (P3)  
– **Mr. David Attard and Mr. Teong Chai**
2. Consideration of Acceptance of the Harris Health System First Quarter Fiscal 2022 Investment Report – **Mr. Michael Norby and Ms. Victoria Nikitin**
3. Consideration of Acceptance of the Harris Health System Second Quarter Calendar Year 2021 Pension Plan Report  
– **Mr. Michael Norby and Ms. Victoria Nikitin**
4. Consideration of Approval of a Change in Harris Health's Fiscal Year to Run from October 1 to September 30 in Alignment with Changes Approved by the Harris County Commissioner's Court to Harris County's Fiscal Year. Harris Health's Current Fiscal Year 2021-2022 Would Remain as March 1, 2021 - February 28, 2022. If the Change in Fiscal Year is Approved, the Following Seven Month Fiscal Period Would Run from March 1, 2022 - September 30, 2022, to Establish the New Fiscal Year End, and All Subsequent Fiscal Years Would Run October 1 - September 30 – **Mr. Michael Norby**

**B. New Consent Agenda Affiliation Agreements**

1. Consideration of Approval of Affiliation Agreements (Items B1 through B3)  
**(See Attached Affiliation Summary: August 26, 2021)**

**C. New Consent Agenda Grant Agreements**

1. Consideration of Approval of Grant Agreements (Items C1 through C6)  
**(See Attached Grant Summary: August 26, 2021)**

**D. New Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A74) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**  
**(See Attached Expenditure Summary: August 26, 2021)**

**E. New Consent Agenda Item for Approval**

1. Consideration of Approval for an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health System and Harris County, Texas, on Behalf of the Harris County Attorney's Office for Legal Services  
– **Ms. Sara Thomas**

**F. New Consent Agenda Item for Information Only**

1. Harris Health System Council-At-Large Meeting Minutes – **Dr. Arthur Bracey**
  - June 14, 2021
2. Harris Health System June 2021 Financial Reports Subject to Audit  
– **Mr. Michael Norby and Ms. Victoria Nikitin**
3. Harris Health System July 2021 Financial Reports Subject to Audit  
– **Mr. Michael Norby and Ms. Victoria Nikitin**

**{End of Consent Agenda}**

**VI. New Items for Board Consideration****Dr. Arthur Bracey 10 min**

**A.** Consideration of Approval of Payment for the Contracted Services Specified in the Harris Health System Affiliation and Support Agreement with the University of Texas Health Science Center at Houston (UT Health) to Provide Funding to Support Oral Maxillofacial Member Positions at Harris Health System Oral Surgery Facilities for Ongoing Implementation of the Harris Health Oral Surgery Specialty Clinics in an Amount Not to Exceed \$4.7 million for Term July 1, 2021 through June 30, 2022 – **Dr. Jennifer Small**

(5 min)

**B.** Consideration of Approval of Payment for the Contracted Services Specified in the Harris Health System Affiliation and Support Agreement with the University of Texas Health Science Center at Houston (UT Health) to Provide Funding to Support Dental Staff Member Positions at Harris Health System Dental Facilities for Ongoing Implementation of the ACS Dental Services Program in an Amount Not to Exceed \$3.79 million for the Term July 1, 2021 through June 30, 2022 – **Dr. Jennifer Small**

(5 min)

**VII. Strategic Discussion****Dr. Arthur Bracey 35 min****A. Harris Health System Legislative Initiatives**

1. Update, Discussion and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System  
– **Mr. R. King Hillier**

(5 min)

**B. Presentation Regarding Harris Health Strategic Plan Update: Pillar 2**  
[Strategic Pillar 2: People]

1. Employee Engagement Plan – **Mr. Omar Reid and Ms. Allison Bashir**

(5 min)

2. Medical Staff Engagement Plan – **Dr. Ann Barnes and Dr. Jason Chung**

(5 min)

3. Patient Engagement Plan – **Dr. Maureen Padilla and Mr. David Riddle**

(5 min)

**C. Presentation Regarding Harris Health Strategic Plan Update: Pillar 4**  
[Strategic Pillar 4: Population Health Management]

1. Population Health Plan with Objectives and Outcome Measures – **Dr. Ann Barnes, Dr. Jennifer Small, Ms. Karen Tseng and Dr. Matasha Russell**

(10 min)

**D. Discussion Regarding an International Nurse Staffing Agency**  
– **Ms. Jackie Brock and Dr. Maureen Padilla**  
[Strategic Pillar 2: People]

(5 min)

**VIII. Executive Session****Dr. Arthur Bracey 60 min**

**A.** Report Regarding Quality of Medical and Health Care, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, Including the Harris Health System Quality and Safety Performance Measures, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff  
– **Dr. Ann Barnes and Dr. Yashwant Chathampally**  
[Strategic Pillar 1: Quality and Patient Safety]

(5 min)

- B.** Consultation with Attorney Regarding Harris County Hospital District Foundation Bylaws and Strategic Agreement Between Harris Health System and Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session  
– **Ms. Sara Thomas** (10 min)
- C.** Consultation with Attorney Regarding Board of Trustees Participation in Board Meetings and Board Committee Meetings via Videoconference Call Policy, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas** (5 min)
- D.** Consultation with Attorney Regarding Patient Safety Incident, Pursuant to Tex. Gov't Code Ann. §551.071, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas**  
[Strategic Pillar 1: Quality and Patient Safety]
- E.** Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including an Update on the CLIA Survey and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms.Carolynn Jones** (5 min)  
[Strategic Pillars 1: Quality and Patient Safety & 3: One Harris Health System]
- F.** Report by the Senior Vice President, Chief Cyber & Information Security Officer, Regarding Harris Health System's Information Security Program, Pursuant to Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, and Tex. Health & Safety Code §161.032, and Possible Action Upon Return to Open Session – **Mr. Jeffrey Vinson** (5 min)  
[Pillar 5: Infrastructure Optimization]
- G.** Update Regarding LBJ Infrastructure, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session (10 min)  
– **Ms. Carolynn Jones, Mr. David Attard and Mr. Teong Chai**
- H.** Consultation with Attorney Regarding Personnel Matters, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas** (20 min)
- IX. Reconvene** Dr. Arthur Bracey 2 min
- X. General Action Items** Dr. Arthur Bracey 15 min
- A.** Item(s) Related to Quality Committee  
[Strategic Pillar 1: Quality and Patient Safety]
1. Consideration of Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs (5 min)  
– **Dr. John Foringer**
2. Consideration of Acceptance of Credentialing Changes for Members of the Harris Health System Medical Staff Subject to Review of Files for Discussion (5 min)  
– **Dr. John Foringer**

3. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance [Part 1 of 2] – **Dr. Maureen Padilla**  
[Strategic Pillar 2: People] (5 min)

**XI. Item(s) Related to the Health Care For the Homeless Program**

**Dr. Arthur Bracey 10 min**

- A.** Consideration of Approval of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program

– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**

- HCHP Budget Review
- Program Director's Performance Appraisal
- American Rescue Plan Budget Narrative
- Change in Scope: Reopening Clinic at Jackson Hinds Garden
- Change in Scope: Additional Hours at Star of Hope Men's Development Center

**XII. Adjournment**

**Dr. Arthur Bracey 1 min**