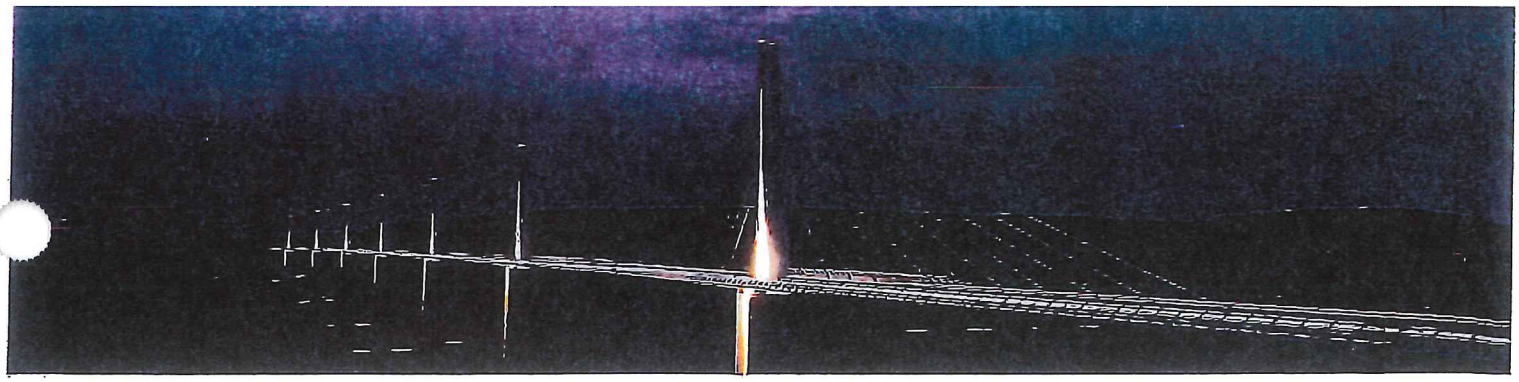


HARRISHEALTH SYSTEM

Vision Statement

Harris Health will become the premier public academic healthcare system in the nation.

Mission Statement

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

Values

Our Patients, Staff and Partners
Diversity and Inclusion
Compassionate Care
Trust
Integrity
Mutual Respect
Communication
Education, Research and Innovation

Strategic Plan Goal Set

Since its inception, Harris Health System has focused on providing access to more care by expanding its outreach into the community. The "Bridge to 2020" Strategic Plan makes a significant change for the organization in keeping with the changing healthcare environment. This plan focuses on not only providing the highest quality care to those who need us the most, but on transforming how that care is delivered, with the ultimate goal of improving the health of our community.

To achieve the bold and transformative work set forth in this plan, the Harris Health System Board of Trustees approved five key goals:

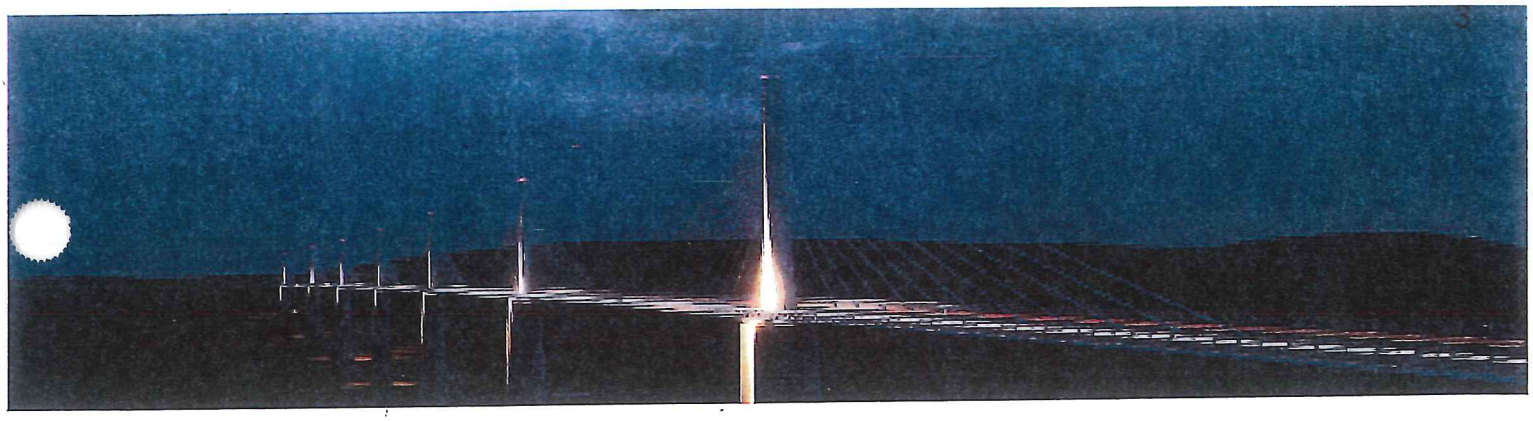
Goal 1: To maintain a strong financial foundation.

Goal 2: To consistently improve the patient care experience by having patient safety as our top priority, and through measurable improvements in quality and patient satisfaction.

Goal 3: To be the preferred health system of employment for our Harris Health staff and the preferred venue for teaching, research and patient care for our physician partners.

Goal 4: To continue to develop Harris Health as a state-of-the art health system through consistent investment in facilities infrastructure modernization, medical capital and information technology.

Goal 5: To design and implement a transformative model of care that is grounded in population health and sustained by wellness, prevention, disease management and acute care intervention.



HARRISHEALTH SYSTEM

THE BOARD OF TRUSTEES MEETING

9:00 A.M.
Thursday, January 24, 2019
BOARD ROOM
2525 Holly Hall Drive, Houston, Texas 77054

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

I. **Call to Order and Record of Attendance** — Anne Clutterbuck, Chair

II. **Approval of the Minutes of Previous Meeting** — Anne Clutterbuck
Regular Board Meeting – December 6, 2018

III. **Announcements/Special Presentations** — Anne Clutterbuck

A. **Board Member Recognition: Salute to Ms. Truesdell** – *Ms. Anne Clutterbuck,* will recognize Ms. Carolyn Truesdell for her service as a member of the Harris Health System Board of Trustees.

B. **Oath of Office for Harris Health System Board of Trustee** – Commissioner R. Jack Cagle, will administer the Oath of Office to Ms. Janiece Longoria.

C. **Special Recognition** - *Dr. Michael Nnadi, Chief Pharmacy Officer,* will recognize Harris Health System's Pharmacy Department receipt of the 2018 American Society of Health System Pharmacists CEO's Award for Courageous Service.

D. **Special Presentation** – *Mr. Theo Franklin, Chair, Harris County Hospital District Foundation, and Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation,* will deliver a presentation regarding the HCHD Foundation 2018 Annual Report.

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E. **Board Member Announcements** regarding Board member advocacy and community engagement.

IV. **Hear From Citizens** — **Anne Clutterbuck**

V. **Public Hearing Regarding the Harris Health System FY2020 Operating and Capital Budget** — **Anne Clutterbuck**

A. **Overview of the Harris Health System FY2020 Operating and Capital Budget**

B. **Public Comments**

VI. **Consent Agenda Items** — **Anne Clutterbuck**

A. **Recommended Committee Approvals**

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)nnn.) – *Mr. Dwight Dopslauf*

2. Consideration of Acceptance of the Harris Health System Third Quarter Fiscal Year 2019 Investment Report – *Mr. Michael Norby*

3. Consideration of Acceptance of the Harris Health System November 2018 Financial Report Subject to Audit – *Mr. Michael Norby*

4. Consideration of Approval to Transfer Funds to the Harris County Engineering Department to Provide Architectural, Engineering, and Construction Management and Other Related Services for the LBJ Parking Lot Development – *Mr. David Attard*

5. Consideration of Approval to Fund the 1st Lease Year with the City of Houston for the Riverside Dialysis Center Located at 3315 Delano Street, Houston, Texas 77004 – *Mr. David Attard*

   TERM: March 1, 2019 – February 28, 2022
   AMOUNT: Monthly Rate of $4,798.00 ($94,077.96/Yr.)

6. Consideration of Approval to Fund the 1st Lease Year with Benjamin Wu for the Sunset Heights Clinic Located at 1623 Airline Drive, Houston, Texas 77009 – *Mr. David Attard*

   TERM: April 1, 2019 – March 31, 2024
   AMOUNT: Monthly Rate of $7,425.18 ($117,809.00/Yr.)

7. Consideration of Approval to Fund the 1st Lease Year with Warehouse Associates Corporate Centre Kirby II, Ltd. for the Pharmacy Central Fill Located at 9230 Kirby Drive, Houston, Texas 77054 – *Mr. David Attard*

   TERM: June 1, 2019 – May 31, 2024
   AMOUNT: Monthly Rate of $20,623.24 ($366,255.60/Yr.)

8. Consideration of Approval to Fund the 31st Lease Year with Harris County for the Thomas Street Health Center Located at 2015 Thomas Street, Houston, Texas 77009 – *Mr. David Attard*

   TERM: June 1, 2019 – June 30, 2020
   AMOUNT: None

9. Consideration of Approval to Fund the 5th Lease Year with Houston Business Development, Inc. for the Dental Center Located at 5220 – 5250 Griggs Road, Houston, Texas 77021 – *Mr. David Attard*

   TERM: February 1, 2019 – January 31, 2020
   AMOUNT: Monthly Rate of $12,595.00 ($181,691.80/Yr.)

10. Consideration of Approval to Fund the 2nd Lease Year with EM Center, Inc. for the East Mount Houston Eligibility Center Located at 11737 – C Eastex Freeway, Houston, Texas 77039 – *Mr. David Attard*

    TERM: February 1, 2019 – January 31, 2020
    AMOUNT: Monthly Rate of $6,126.67 ($111,969.71/Yr.)

11. Consideration of Approval to Fund the 9th Lease Year with Pasadena Realty Partners, LLC for the Pasadena Pediatric & Adolescent Health Center Located at 3925 Fairmont Parkway, Pasadena, Texas 77504 – *Mr. David Attard*

    TERM: March 1, 2019 – February 28, 2020
    AMOUNT: Monthly Rate of $27,223.57 ($336,632.52/Yr.)

12. Consideration of Approval to Fund the 22nd Lease Year with the City of Pasadena for the Strawberry Health Center Located at 927 East Shaw Road, Pasadena, Texas 77506 – *Mr. David Attard*

    TERM: March 1, 2019 – February 28, 2020
    AMOUNT: Monthly Rate of $11,432.28 ($137,187.36/Yr.)

13. Consideration of Approval of Affiliation Agreements Between Harris County Hospital District d/b/a Harris Health System and Four (4) Educational Institutions – *Mr. Omar Reid*

    - Houston Community College System
      3100 Main Street, Houston, Texas 77002, and

      The University of Texas Health Center at Houston
      6431 Fannin, JJL 451, Houston, Texas 77030

    - The University of Texas M.D. Anderson Cancer Center
      1515 Holcombe Boulevard, Houston, Texas 77030

    - Memorial Hermann Memorial City Medical Center
      921 Gessner Road, Houston, Texas 77024

    - University of Texas – El Paso
      500 W. University, Department of Physical Therapy, El Paso, Texas 79958

14. Consideration of Approval of the Maternal Level of Care Program Plan at Lyndon B. Johnson Hospital as Required by the Texas Department of State Health Services – *Mr. Alan Vierling*

15. Consideration of Approval of the Health Care for the Homeless Program Consumer Advisory Council Bylaws as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program **[Annual Accountability]** – *Dr. Glorimar Medina*

16. Consideration of Approval of the Health Care for the Homeless Program Consumer Advisory Council Report from September 2018 to November 2018 as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program **[Annual Accountability]** – *Dr. Glorimar Medina*

{*End of Consent Agenda*}

VII. Executive Session

Anne Clutterbuck

A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine and The University of Texas Health Science Center at Houston for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session – *Mr. Michael Hill*

B. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session – *Ms. Carolynn Jones*

C. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session – *Dr. Parikshet Babber*

D. Discussion Regarding the Acquisition of Real Property, Pursuant to Texas Gov't Code §551.072, and Possible Action Regarding This Matter Upon Return to Open Session – *Dr. Ericka Brown*

E. Discussion Regarding the Financial Performance of Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community," Pursuant to Texas Gov't Code §551.085 – *Mr. Kenneth Janda*

F. Consultation with the County Attorney Regarding Community Health Choice Investment Options, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session – *Ms. Sara Thomas*

G. Consultation with the County Attorney Regarding Settlement of Outstanding Charges Related to a Software License With Physio-Control, Inc., Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This matter Upon Return to Open Session – *Ms. Sara Thomas*

H. Consultation with the County Attorney Regarding Settlement Pertaining to the Reimbursement of Claims by Molina Healthcare of Texas, Inc., Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This matter Upon Return to Open Session – *Ms. Sara Thomas*

I. Discussion Regarding Harris Health System Senior Vice President of Human Resources Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session – *Ms. Sara Thomas*

VIII. Reconvene — **Anne Clutterbuck**

IX. Strategic Discussion — **Anne Clutterbuck**

A. Transformational Model of Care – Part II — **Karen Tseng**

B. Harris Health System Legislative Initiatives — **R. King Hillier**

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th and 86th Legislative Sessions, and the Harris Health System Legislative Platform.

2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

X. General Action Items — **Anne Clutterbuck**

A. Item(s) Related to Budget & Finance

1. Consideration of Acceptance of the Harris Health System December 2018 Financial Report Subject to Audit – *Mr. Michael Norby*

B. Item(s) Related to Joint Conference

1. Consideration of Approval Regarding Credentialing Changes for Member of the Harris Health System Medical Staff (December 2018 and January 2019) – *Dr. Joseph Garcia – Prats*

2. Notice of Appointments and Selection of New Service Chiefs – *Dr. Yvonne Chu*

C. Item(s) Related to Quality

1. Review and Discussion Regarding the Harris Health System Executive Quality Scorecard – *Dr. Parikshet Babber*

D. Miscellaneous Items

1. Consideration of Approval to Ratify a Texas Office of the Governor Grant Application Submission and Award in the Amount of $294,539.28 for Grant #3558-01, (Sexual Assault Forensic Services Initiative) – *Ms. Maureen Padilla*

2. Consideration of Approval of an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston to Provide Twelve (12) Beds at the Harris County Psychiatric Center for the Inpatient, Psychiatric Treatment of Stabilized Patients from Ben Taub and Lyndon B. Johnson Hospitals – *Dr. Ericka Brown*

3. Consideration of Approval to Appoint Ms. Victoria Nikitin, Senior Vice President, Finance, as a Member of the Ambulatory Surgical Center at LBJ Governing Body to the Harris Health System Board of Trustees – *Dr. Ewan D. Johnson*

4. Discussion and Possible Action Regarding Amendment to Administrative Services Agreement Between Community Health Choice, Inc. and Harris Health System – *Mr. Kenneth Janda*

XI. Adjournment **Anne Clutterbuck**