



# **Vision Statement**

Harris Health will become the premier public academic healthcare system in the nation.

# **Mission Statement**

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

# Values

Our Patients, Staff and Partners Diversity and Inclusion Compassionate Care Trust

# Integrity

**Mutual Respect** 

Communication

Education, Research and Innovation





# THE BOARD OF TRUSTEES MEETING

## 9:00 A.M. Thursday, February 22, 2018 BOARD ROOM 2525 Holly Hall Drive, Houston, Texas 77054

### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

# AGENDA

### I. Call to Order and Record of Attendance

II. Approval of the Minutes of Previous Meetings Regular Board Meeting – December 15, 2017 Special Called Board Meeting – January 11, 2018 Regular Board Meeting – January 25, 2018

#### III. Announcements/Special Presentations

A. Special Recognition – Mr. Omar Reid, Senior Vice President of Human Resources, will recognize Harris Health's achievement of the American Heart Association's Workplace Health "Gold Level" Recognition.

### IV. Hear From Citizens

V. Election of Officers

Anne Clutterbuck, Chair

Anne Clutterbuck

Anne Clutterbuck

Anne Clutterbuck

Lawrence Finder

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### VI. Consent Agenda Items

#### A. Recommended Committee Approvals

- 1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)ii.)
- 2. Consideration of Acceptance of the Harris Health System Fourth Quarter CY2017 Pension Plan Report *Mr. Michael Norby*
- 3. Consideration of Approval of the Harris Health System Investment Policy - Mr. Michael Norby
- Consideration of Approval to Transfer Funds in an Amount Not to Exceed \$2,500,000 for Fiscal Year 2018 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Ben Taub Hospital Replacement of Main AHU (Phase I) – Mr. David Attard
- 5. Consideration of Approval of an Agreement Between Harris County Hospital District d/b/a Harris Health System and Acclaim Energy Advisors, LLC for Energy Billing Analysis Services – Mr. David Attard
- 6. Consideration of Approval to Ratify the Transition of Qualified Domestic Relations Order (QDRO) Service Fees from Harris Health System to the Participants and the Administration of QDRO Services in the Harris County Hospital District 401k and Employees' Deferred Compensation Plans by Fidelity Investments, Effective January 1, 2018 Upon Execution of the 26th Amendment to the Fidelity Management Trust Company Agreement for the 401k Plan and Execution of the 11th Amendment to the Fidelity Management Trust Company Agreement for the 457(b) Plan Mr. Omar Reid
- Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Baylor College of Medicine, and Texas Woman's University (Master of Science in Nursing – Nurse Practitioner Program) – Mr. Omar Reid
- Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and the Lone Star College System on Behalf of Lone Star College – Tomball (Associate of Applied Science in Surgical Technology Program) – Mr. Omar Reid
- Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and the Houston Community College System – Coleman College for Health Services (Associate of Applied Science in Nuclear Medicine Program) – Mr. Omar Reid
- 10. Consideration of Approval to Ratify Renewal of a Grant Award From the United States Department of Health and Human Services Health Resources and Services Administration (HRSA) to Harris County Hospital District

d/b/a Harris Health System in an Amount Not Less Than \$500,000, Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part C, to Provide Early Intervention Primary Medical Care to HIV-Positive Patients of Harris Health System for the Term January 1, 2018 Through December 31, 2018 – Dr. Jennifer Small

- 11. Consideration of Approval to Ratify Renewal of a Grant Agreement in the Amount of \$290,208 Between Harris County Hospital District d/b/a Harris Health System and the City of Houston Health Department/Bureau of HIV/STD and Viral Hepatitis Prevention, Funded by the Centers for Disease Control and Prevention to Provide Routine HIV Testing at Harris Health System Medical Care and Treatment Facilities for the Term January 1, 2018 Through December 31, 2018 Dr. Jennifer Small
- 12. Consideration of Approval to Ratify an Amendment to Increase an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health by \$100,000 for a Total Amount of \$7,023,370, Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A, to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and a Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System for the Term March 1, 2017 Through February 28, 2018 Dr. Jennifer Small
- 13. Consideration of Approval to Renew an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health in an Amount Not Less Than \$1,000,000, Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A, to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and a Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System for the Term March 1, 2018 Through February 28, 2019 – Dr. Jennifer Small
- 14. Consideration of Approval to Renew a Facility Use Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Volunteer Lawyers to Provide Space at Thomas Street Health Center for Houston Volunteer Lawyers to Provide Legal Assistance and Consultation for HIV-Positive Patients for the Term March 1, 2018 Through February 28, 2021 – Dr. Jennifer Small
- 15. Consideration of Approval of the Health Care for the Homeless Program 2018 Budget, as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program Dr. Jennifer Small
- 16. Consideration of Acceptance of the Harris County Auditor's Fiscal Year 2019 Harris Health System Rolling Audit Plan – Mr. Michael Post

{End of Consent Agenda}

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- VII. Strategic Discussion
  - A. Discussion Regarding Selected Goals From "The Bridge to 2020" Harris George Masi Health System Strategic Plan

#### Coordination of Care

- 1. Harris Health System Conceptual Discussion Regarding Coordination of Care Mr. George Masi
- 2. Review and Discussion Regarding the Harris Health System Facility Infrastructure – Mr. David Attard and Ms. Patricia Darnauer
- B. Review and Discussion Regarding the Harris Health System 2017 Medical Staff Engagement and Employee Satisfaction Survey Results – Dr. Parikshet Babber and Mr. Omar Reid

#### C. Harris Health System Legislative Initiatives

- Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85<sup>th</sup> Legislative Session, and the Harris Health System Legislative Platform.
- 2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

#### II. Board Review and Action Items

- A. Joint Conference Committee Items
  - 1. Consideration of Acceptance of the Medical Executive Board Report for February 2018 Dr. David Robinson
  - Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (February 2018)
    *Dr. David Robinson*

#### B. Performance Improvement & Patient Safety Committee Items

- 1. Consideration of Approval of the Harris Health System 2018 Quality Manual *Dr. Parikshet Babber*
- 2. Discussion Regarding Updates from the Office of the Chief Medical Officer: Transforming Healthcare Together Dr. Parikshet Babber

#### C. Budget & Finance Committee Items

- Consideration of Acceptance of the Harris Health System January 2018 Financial Report Subject to Audit – Mr. Michael Norby
- 2. Consideration of Approval of Purchase for Pricewaterhouse Coopers Public

### Elena Marks

## Dr. Kimberly Monday

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Carolyn Truesdell

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R. King Hillier

Sector LLP to Provide Project Administration, Project Management, and Financial Services for Development and Implementation of Hurricane Restoration Projects for Harris County Hospital District d/b/a Harris Health System in the Estimated Amount of \$1,498;560 - Mr. DeWight Dopslauf

- Consideration of Approval of Award on the Basis of Low Bid for Westway Construction Services, LLC to Provide Renovations of Emergency Center Shock Trauma Rooms at Ben Taub Hospital in the Amount of \$1,013,708 - Mr. DeWight Dopslauf
- Consideration of Approval of the Third of Four (4) Renewal Options for National Research Corporation to Provide Patient Satisfaction and CAHPS Surveys, and Employee and Medical Staff Surveys in the Estimated Amount of \$881,238 for the Term March 26, 2018 Through March 25, 2019 - Mr. DeWight Dopslauf
- Consideration of Approval of the Fiscal Year 2018 Budgets for Community Health Choice, Inc. and Community Health Choice Texas, Inc. – Mr. Kenneth Janda

#### D. Planning & Operations Oversight Committee Item

 Consideration of Approval of a Grant Agreement In the Amount of \$100,000 Between Harris Health System and the Harris County Hospital District Foundation for the "LBJ Farm Project" (the Community Garden Project at Lyndon B. Johnson Hospital) – Mr. Jeffrey Baker

#### IX. Executive Session

- A. Discussion Regarding the Harris Health System Senior Vice President of Corporate Compliance, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session *– Board of Trustees*
- B. Consultation with the County Attorney Regarding a Complaint Regarding a Patient's Eligibility Status, Pursuant to Texas Gov't Code §551.071, and Possible Action Regarding This Matter Upon Return to Open Session - Ms. Mercedes Leal
- C. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session – Board of Trustees
- D. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085 – Mr. Kenneth Janda

#### Anne Clutterbuck

Lawrence Finder

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- E. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session – Mr. Terry Reeves
- F. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session – Dr. Parikshet Babber
- X. Reconvene

XI. Adjournment

Anne Clutterbuck

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